Last spring marked 175 years since the first cadets reported in 1843, an anniversary that heralded a year of celebration and progress. As we acknowledged our beginnings, we also observed history in the making when Cadet Sarah Zorn was named the first female regimental commander, the highest-ranking member of the Corps of Cadets. Cadet Zorn is an extraordinary young woman whose leadership in civic engagement and in the Corps makes her a role model and an inspiration to all.

For the eighth consecutive year, *U.S. News & World Report* named The Citadel the #1 Public College in the South for colleges and universities offering up to a master’s degree. This distinction was based on a number of factors including our graduation and retention rates, small class sizes, alumni giving and undergraduate academic reputation.

The Swain Family School of Science and Mathematics was named in June to honor brothers David C., ’80, and Dr. Christopher C. Swain, ’81, and their wives Mary and Deborah. The Swains gave a combined eight-figure gift that will fund the modernization and renovation of outdated facilities and ensure excellence in programming.

In June, Mike Capaccio was named athletic director. Mike has been at The Citadel since 2012, and we are confident that he will take the program to a new level. I am happy to announce, too, that Sally Selden, Ph.D., has agreed to serve as provost and dean of the college. She comes to The Citadel from the University of Lynchburg in Virginia, where she served for 18 years in various leadership positions, most recently as provost and vice president for academic affairs.

As we embark on some of the most ambitious capital projects in the history of the college, retired Navy Cmdr. Jeffrey Lamberson, ’85, a noted civil engineer and strategic planning specialist, has recently returned to his alma mater to serve as vice president of facilities and engineering.

Like Jeff, I chose to return to The Citadel following a military career. After serving in the Marine Corps for 39 years, I found it gratifying to return home in October and see the growth and the progress that have taken place on campus throughout the years. And as we pause to take stock of the accomplishments made in 2018 that are cataloged in these pages, I am pleased to see all that we have done in such a short time. I hope, as you read through these pages, you will be too.

Glenn M. Walters, ’79
General, U.S. Marine Corps (Retired)
President
The Citadel is one of approximately 360 institutions nationwide to earn the Carnegie Foundation’s Community Engagement Classification.

Community Partnerships
Partnerships with nonprofit organizations are critical to successful service-learning participation.

SHARE Program .................. 5,800 hours
American Red Cross Shelter .... 2,251 hours
Kaleidoscope (Expanded Learning) ..... 1,171 hours
Keep Charleston Beautiful.......... 1,303 hours
Lowcountry Food Bank ............. 1,078 hours
Alternative Spring Break (Ala.) ...... 960 hours

$799,203 estimated economic impact
33,107 combined hours of service learning and volunteer activity
Housing is not a luxury Dara Brown takes for granted. With one of the highest-priced housing markets in the South, Charleston has become unaffordable for many of its citizens. Fortunately for Brown, a 23-year-old veterinary technician, Citadel cadets teamed up with Sea Island Habitat for Humanity to help provide affordable housing to people in need.

Nearly 50 cadets along with Marine Capt. John Moreno from the Naval ROTC unit were on hand during Leadership Day 2018, laying rebar and digging the foundation for Brown’s house, putting down sod at the house of a single mother and installing the tresses on the house of another single mother.

“Seeing all of those cadets here today pulled at my heartstrings,” said Brown. “I was shocked to see the sheer number who came out to help me and my neighbors. It was overwhelming.”

Leadership Day began in 2011 as Heroism Day, a Corps-wide initiative focused on community service and civic engagement. The annual day devoted to service projects and leadership training is organized each year by the Krause Center for Leadership and Ethics, the hub of leadership and service learning at the college. On Leadership Day in 2018, cadets volunteered a total of 8,721 hours. Over the course of 2018, cadets devoted 33,107 hours to volunteer service for an economic impact of almost $800,000.

On Leadership Day alone, cadets contributed 356 hours of volunteer service time to the Sea Island Habitat project—a substantial effort that will make a difference in the lives of three Charleston families and in the lives of the cadets who learned to lead by serving others.
In today’s age of advanced medicine where doctors and health care professionals have impressive credentials, equipment is sophisticated and high tech, and facilities are cutting edge, personal narratives have become engulfed in the rapid-fire shuffle from one patient to the next, and an important part of the health care equation is being lost.

But Capt. Sarah Imam, M.D., who teaches health and human performance, is trying to make health care more personal. In a new four-week study abroad program in Lithuania that began last May, Imam requires students to do more than just observe. She requires them to reflect on what they’ve seen and write case studies.

“A student shadowing a neurosurgeon may see a case of a hemorrhage, for example. And that student may see a surgical repair. We want them to learn more than that,” said Imam, who serves on the Southern Association of Advisors for the Health Professions’ committee for diversity and inclusion. “We want to know what brought the patient to the point of treatment that the student witnesses and what the treatment plan is beyond that point. Students need to understand the whole picture and realize that they’re dealing with a living, breathing person, not just a case. And that requires compassion.”

According to Imam, study abroad allows students a greater access to patients than they might get at home because U.S. patient privacy laws restrict access. With admission to healthcare graduate programs becoming increasingly competitive, private companies that offer medical shadowing experience abroad have become commonplace.

“What makes The Citadel program different is that we give them academic credit hours and we give them much more than just a superficial shadowing experience,” said Imam. “We teach them to ask questions and to study what they are seeing. They get to know the patient and put a history with the medical case.”

The Citadel Healthcare Study Abroad Program was recognized as a program of distinction at the Atlantis Global Health Summit in Washington, D.C.
Academics

#1 Public College in the South
For eight consecutive years, U.S. News & World Report has ranked The Citadel the #1 Public College in the South offering up to a master’s degree.

Faculty Research
292 Articles and Proceedings
26 Books Published
410 Conference Presentations

Plans After Graduation

*includes commissioning and enlisted graduates

Military Service*
Employment
Graduate School
Other
Unknown
Imagine being in rural Haiti on a mountainside dirt road at the end of the wet season when everything is green and lush, and the jeep you’re in gets irretrievably stuck in a mud pit. Imagine that there is no cell phone service, and you have three students in your care who have traveled with you to collect data for water treatment systems and other infrastructure-related projects.

It’s all in a day’s work for Capt. Jeff Plumblee, Ph.D., who teaches project management in the School of Engineering and serves as the faculty advisor of the Humanitarian Development (HD) Club, which formed last fall. The Haiti trip was part of a partnership with the Clemson Engineers for Developing Countries—a group Plumblee founded as a graduate student to develop sustainable solutions to improve living conditions in rural Haitian communities.

For HD Club president Cadet Kayla Funes, the trip was an eye-opening adventure. “My family is from Honduras, so I thought I knew what to expect, but Haiti is another animal,” said Funes. “The people have been through so much with earthquakes, hurricanes, political conflict and poor living conditions.”

To prepare club members for the humanitarian service, Plumblee created a lab in a shipping container on campus. “There’s nothing fancy,” said Plumblee. “If something breaks when you’re in Haiti or another developing country, you need to be able to fix it. The lab is outfitted with only the most basic power tools and equipment that you will find available in these countries.”

The Haiti trip is just one of many opportunities available to cadets in the growing academic environment of service and experiential learning. “Working in resource-constrained environments in the developing world is great for our students,” said Plumblee. “This form of experiential learning provides our cadets the opportunity to practically apply what they’re learning in the classroom, forces them to create innovative solutions under unique constraints, and drives personal growth and understanding of different cultures and perspectives.”
When Cadet Caroline Klauber, a business administration major, enrolled in a fine arts class as a freshman to fill a space in her schedule, she discovered her inner artist. Klauber also learned she likes working with paints, pastels, charcoal and even trash to create her art.

Yes, trash.

Last fall, Klauber, now a fine arts minor, joined a group of cadets from her drawing and digital illustration classes under the direction of Professor Rick Sargent to create a sculpture out of marsh trash for a recycled art contest.

“Working with trash was a first for me,” said Klauber, who plans to go to art school following graduation.

Some 20 cadets, faculty members and children spent an afternoon in the marsh picking up litter to prepare for the project, filling trash bags with bottles, cans, straws, Styrofoam and even a traffic cone that would be used to create an art piece.

“The marsh is our backyard,” said Cadet Elliott Scurry, a biology major enrolled in Sargent’s drawing class who plans to study environmental law after graduation. “There’s more than seven tons of trash out in the harbor, and projects like this bring awareness to the problem of pollution.”

With 12 trash bags brimming with trash, Sargent and the cadets put their artistic skills to the test over the next few weeks, crafting a freestanding pelican from the marsh debris.

“It was an opportunity to grow as an artist,” said Klauber. “It was a team project. We chose to make a pelican because it is native to the coast.”

The inaugural Port Royal Sound Foundation Recycled Art Contest was hosted in November to raise awareness of the plastic bag ban in Beaufort County and the importance of a clean and healthy marine environment. The cadet sculpture, named “Feeding on Plastic,” received honorable mention.
Fortifying the Doors of IoTs

A laptop, a smart phone, a router, a Nest thermostat, an Echo Dot, a smart switch, a smart bulb—they’re in homes across the country and throughout the world. And they are the subject of a research project in a Thompson Hall computer lab that three computer science majors have been working on for over a year.

Cadets John Delpizzo, Richard Honeycutt and Elizabeth Spoehel, all cyber security minors, are analyzing the IoT under the direction of faculty advisor Col. Shankar Banik, Ph.D., a professor of cyber and computer sciences. An IoT, or internet of things, is a network that is created when multiple devices connect and interact with each other.

“When you have a number of devices manufactured by different vendors, each connection—Wi-Fi, Bluetooth, ZigBee—opens a door that makes the consumer vulnerable to attack by cyber hackers,” said Banik.

Delpizzo, Honeycutt and Spoehel began the project by identifying all possible connections created by the devices—a physical layer graph (PLG). Next they created an RLG (requirement layer graph) that identified all of the requirements of the IoT user.

“The goal,” said Banik, “is to develop algorithms that will map the RLG to the PLG to ensure that the IoT is secure. The consumer may have to turn off connections that are not needed—to shut those doors—so that there are fewer access points to secure.”

Collectively, the cadet team has an impressive resume. They have scholarships and internships. They are members of the Cyber Team that participates in various cyber contests throughout the year. Delpizzo has an Air Force contract, and he serves as president of the cadet Cyber Security Club. Honeycutt has an Army contract. Spoehel is pursuing a second major in mathematics. And together the three cadets may just create a solution to the vulnerability created by the internet of things.
Last summer business administration major Cadet Robert Hudson managed the customs brokerage and freight forwarding for textiles coming from China to Savannah, Los Angeles and Houston. It was one of the seven accounts the Greenville, S.C., native managed in his internship with Rogers and Brown, a Charleston-based logistics company.

“The experience with Rogers and Brown has been invaluable,” said Hudson. “Not only was it the perfect complement to the classroom, but I’ve also been able to share so much of what I learned with the other cadets in the Student Port Club.”

Hudson landed the plum internship through networking opportunities with The Citadel Student Port Club, a cadet club designed to foster an interest in maritime matters. The focus of the club is on transportation, foreign trade, logistics, operations and supply chain. Hudson served as president of the club during the 2017-2018 academic year.

Cadet Adam Wallace of Lexington, S.C., who succeeded Hudson as president, feels that the club has a lot to offer cadets interested in the maritime industry.

“Charleston is an ideal place for anyone interested in the shipping industry,” said Wallace, who is also a business administration major. “The exposure and the networking access we have make this a great club.”

Currently, the club has 20 cadet members. Hudson is now president of the Supply Chain Club, which teams up with the Student Port Club to attend the Propeller Club of Charleston meetings. The Propeller Club represents all of South Carolina’s maritime shipping interests, and with more than 300 members, the club provides a great networking resource to cadets interested in pursuing a career in the maritime industry.

The Maritime Network
A Niche for Educators

The Citadel has joined forces with Clemson, Coastal Carolina and Winthrop Universities to bring a doctoral program to the Lowcountry for education professionals who want to take their scholarship to the next level. The new Doctor of Education in Education Systems Improvement Science degree offered by Clemson University, in partnership with the Consortium for Innovative Educational Practice, is geared toward students who have completed an education specialist degree from one of the four consortium institutions.

“This program is an excellent pathway for our students who have completed or are currently enrolled in our education specialist degree in educational leadership,” said Col. Larry Daniel, dean of the Zucker Family School of Education. “We have seen an increase in the number of students enrolling in our education specialist program who eventually want to continue on to doctoral study, so the program is a winning proposition for all involved.”

As students complete their coursework, they are required to form a faculty committee made up of instructors from the consortium institutions to guide them in their dissertations. The improvement science degree encourages students to focus on problems faced in their school districts or larger educational communities. Daniel expects that in their research, students will address significant problems facing South Carolina schools and offer solutions to help initiate positive outcomes.

“Prior to this degree program, there was no local face-to-face doctoral program opportunity for professionals in education,” said Daniel. “The program has really filled a niche in the Lowcountry.”

Fourteen of the 16 students in the first class have received one or more of their degrees from The Citadel.

Both the principal and assistant principal at Morningside Middle School in North Charleston are enrolled in the program.

“For me as principal, it’s opened a window into improvements in science education and helped me think about how I can help my scholars,” said Stephanie Flock. “But this is not just about changing just what goes on at Morningside, it’s about making changes that can advance education in the state of South Carolina.”
Gone are the days of chalk boards and dry lectures. The modern-day academic landscape is energetic, technological and experiential. Hands-on learning experiences as well as exposure to diverse locales and cultures challenge cadets and veteran students to rethink what they know and to actively participate in learning.

In a 10-week summer program in Washington, D.C., students intern during the week with various organizations throughout the city. Weekends find them in lectures or educational outings for a course on visual perception, an interdisciplinary class that combines art appreciation with intelligence studies to teach problem-solving skills. The students visit museums and government institutions where they learn to sharpen their intelligence-gathering and communication skills.

“Instead of going to a class, we explored the city,” said Cadet Grayson Cooper, a criminal justice major. “We learned how important listening and observing are to intelligence gathering.”

Fifteen cadets and one veteran student participated in The Citadel in D.C. program in the summer of 2018. They earned nine hours of academic credit, lived in dormitories at Catholic University in the northeastern part of the city, and for a short time, got to experience life as traditional college students.

“The Citadel in D.C. program had a profound impact on me, and I am grateful for the opportunity,” said Regimental Executive Officer Cadet David Days, who interned for South Carolina Republican Senator Tim Scott. “It was a busy time with the border conflict in the news, and Senator Scott himself was helping us answer phones. I liked that we were working for people.”
Military

#1 Public College for Veterans

U.S. News & World Report ranked The Citadel the #1 Public College for Veterans in the South for the third consecutive year.

Military Service

Approximately 30 percent of graduates earn commissions in the United States armed forces—172 graduates earned commissions in 2018.
Cadet Matthew Wilder is working on an electrical engineering design project with three other cadets that could reinvent the current cadet accountability system.

With this system, Wilder said, “There would be no need for professors to take roll—cadets would swipe their One Cards to get into class, and enrollment lists would be computer generated.”

The design project is just one notable accomplishment in Wilder’s impressive cadet career. In December, the Apex, N.C., native was named #2 on the U.S. Army Cadet Command’s Order of Merit List. The OML is a ranking of all senior Army contract students from across the country. Last year Robert Weigand, Citadel Class of 2018, was #7 on the list. With approximately 5,500 Army contract students nationwide, Wilder’s and Weigand’s rankings are impressive.

Wilder, who has a 3.93 grade point average and is a four-year Army ROTC Scholarship recipient, was not surprised by the news of his ranking.

“Last year I got a slot to the Sapper Leader Course, and those cadets are usually ranked highly on the OML,” Wilder said.

Sappers are combat engineers who support the front line in various ways, from clearing minefields and demolition to building bridges. Academics, physical fitness tests, extracurricular activities and ROTC participation are used to determine OML rank.

Wilder is the November Company commander and a member of the Summerall Guards, the Institute for Electrical and Electronics Engineers, and The Citadel Triathlon Club, of which he served as co-captain in the 2017-2018 academic year.
On November 20, 1943, members of a heavy weapons section of the 105th Infantry waded ashore in the World War II invasion of Makin Atoll. At the time, Makin was a chain of Japanese-occupied islands in the Pacific nation of Kiribati, and the 105th Infantry Regiment of the 27th Infantry Division was an inexperienced New York Army National Guard unit that had been federalized in the war effort.

Seventy-five years later, in November 2018, a group of cadets from the Military Living History Society, including Cadets Porter Magnuson, Charles Hill and Cody Bailey (pictured left), traveled to Fort Morgan, Alabama, to take part in the anniversary reenactment of the Makin battle. Dressed in period reproduction uniforms, the cadets began their day on a three-mile road march to the marina where they boarded an actual World War II amphibious landing craft, known as a “Higgins boat,” to make their way to Mobile Bay. With them they carried a 35-pound machine gun, a tripod and about 1,500 rounds of blank ammunition.

“We try to expose cadets to military life of the periods they enact,” said retired Baker School of Business professor Col. William Sharbrough, Ph.D., who has served as a faculty advisor to the club since 2002. “It becomes a leadership activity. They play the roles of military leaders of their unit and interact with other military units. We help them to understand the tactics, equipment and military history.”

The club is more than just a reenactment club for the 25 or so cadets who serve as its members—it offers additional training in teamwork, weapon safety and accountability.

“It’s a leadership program, and at the same time, it’s an experiential learning program,” said physics associate professor Maj. Luke Sollit, Ph.D., who also serves as a faculty advisor for the club. “We teach military history in a manner that you just can’t get any other way. You put on the equipment, you go out there and you see how it all works together.”
Fitness

Women's Volleyball
First Southern Conference tournament victory in college history with a defeat over Western Carolina, 3-1, in the opening round

Academic Success
3.12 average GPA of student-athletes
86% graduation rate of student-athletes

Student-Athlete Majors*

*academic majors grouped by respective school
Students are no strangers to sleep deprivation, but in Shaniqua Crews’s case, lack of sleep sparked an interest that led to her thesis research. Crews, who is working on her master’s degree in school psychology, began conducting research last fall on sleep and its effect on emotional well-being.

“On a campus like The Citadel, where total fitness and resilience are so important, sleep could be an even more important factor,” said the Summerville resident. “The amount of sleep you get affects your performance in so many different ways. Particularly with respect to the military, you need to be at your best and performing your best at all times. It’s an important factor to consider when you’re thinking about the total fitness of cadets or military personnel.”

Working with her advisor, psychology professor Capt. Alexandra Macdonald, Ph.D., along with exercise science professor Maj. Dan Bornstein, Ph.D., Crews gathered information on the sleep habits of cadets. Using Fitbits for a three-week period, she measured how long they were taking to fall asleep and how long they were sleeping. Through surveys, she collected data on psychological variables such as anxiety, stress and depression.

“Psychology research shows that social support—family and friends you believe care about you—helps fight against stress and anxiety,” said Crews. “The Citadel is a population that is strong on brother- and sisterhood, and social support is something that could help when dealing with stress and lack of sleep. We are planning to compare the data to that of other colleges and military personnel.”

The interdisciplinary collaboration that went into the research was an unexpected bonus for Crews.

“I am in the psychology department, and we live in our own world in Capers Hall,” she said. “I got to meet a lot of different people from many different disciplines and hear their perspectives, and it made for a well-rounded, balanced picture.”
When head soccer coach Ciaran Traquair (pronounced Keer-in Trah-quair), who hails from Coatbridge, Scotland, near Glasgow, first arrived on campus in 2016, the team had a 1-19 record. After three years with Traquair on the sidelines, the record is 9-10, and the momentum for the youngest women’s soccer team in the Southern Conference is on the upswing.

For Traquair, building good relationships with players was critical to turning the tide.

“The kids didn’t enjoy soccer, and the program was in disarray,” he said of the program he inherited.

Traquair began recruiting.

“I told recruits, ‘You’re going to come here and change the culture.’”

And change the culture Traquair and his players did. With a 3.55, women’s soccer has the highest grade point average of the college’s 16 teams. The Bulldogs ended the 2018 season on a high note, winning a Southern Conference Tournament game for the first time in four years. Along the way, they beat the University of North Florida and East Tennessee State for the first time in program history and VMI for the first time since 2014.

“On paper, we shouldn’t have beaten those teams,” Traquair said. “But we played like we had our lives on the line, and we won.”

Cadet Kessy Bradshaw, a forward who scored seven goals of the season, including two game winners, was the first Citadel player to be named to the Southern Conference All-Freshman Team since 2014.

“We were able to go up against some great teams with some very skilled players,” said Bradshaw. Knowing that we out-worked some of them and played our hardest has given us the confidence we need to move towards the top of the conference and compete against anybody.”
For the second consecutive year, The Citadel Foundation received an Educational Fundraising Award in overall performance from the Council for Advancement and Support of Education (CASE).

$250,690,056
Foundation for Leadership campaign total

2018 Giving by Constituency

- **Alumni**
- **Friends**
- **Parents**
- **Organizations**
- **Employees**

8,524 total donors
17,694 total gifts received
For most families, a college education is a sizable financial commitment. In fact, 78 percent of the Corps of Cadets is on some type of scholarship or student aid. And every year, 8 to 10 academically gifted incoming freshmen receive a letter offering them a full academic scholarship.

Peyton Campbell, a Mike Company cadet from Gaffney, S.C., was thrilled when his father handed him the letter announcing his Citadel Scholarship offer.

“My dad had held the envelope up to the light, so he knew what it said. I went berserk when I got the news.”

In high school, Campbell, the oldest of four children, had a 4.89 grade point average out of a possible 5.0. He worked odd jobs that included everything from washing dishes to working retail. He was on the Academic Challenge Team and a member of the Beta Club, the Tennis Club and his church youth group. He played the drums and the guitar, and he volunteered in the community.

His hard work and ambition did not stop when he got to The Citadel. A mechanical engineering major, he is currently the Mike Company supply sergeant. He is also the founding member of The Citadel Rock Climbing Club and a member of the Society of American Military Engineers. For the last two summers he has served as an intern in the Johns Hopkins University Applied Physics Laboratory, working on projects such as speech recognition technology for first responders and mount sensor design for the Department of Homeland Security Countering Weapons of Mass Destruction Office.

“I try to put forth maximum effort in everything I do,” Campbell said. And as a Citadel Scholar with a bright future before him, he’s already seeing that effort pay off.

Citadel Scholarships are the college’s most prestigious, comprehensive and competitive scholarships, covering full tuition for four years as well as all uniform and book expenses. Currently there are 50 Citadel Scholars in the Corps of Cadets.
Cadets aren’t the only ones spending their summers abroad. Criminal justice professor Capt. Brian Norris, Ph.D., spent last August doing field work in Mozambique, a poor, rural country in Southeast Africa, for a project on the political development of Bolivia, Paraguay, Zambia and Mozambique.

The four countries are late developers and members of the Global South, a region comprised of more than two billion people who inhabit some of the world’s least developed areas.

“Mozambique’s democracy is very young. The country was a Portuguese colony until 1975. Then they had the civil war, which led to a two-party political system,” said Norris. “The citizens are now trying to stabilize their government. They had municipal elections in October 2018 that they were preparing for when I was there, and they will have a presidential election in 2019.”

Norris, who was a Peace Corps volunteer in the late 1990s in Bolivia, speaks Spanish and has studied Portuguese. In 2018, he published a book entitled *Prison Bureaucracies in the United States, Mexico, India and Honduras*, which was based on work he did during 10 international trips over a five-year period.

In his trip to Mozambique, Norris talked to 44 individuals throughout the country to gain a better understanding of daily life.

“I took a 46-hour bus ride from the southern portion of the country to the northern portion to get an idea about the size of the country and to figure out how the common man travels. My interviews ranged across the sociological spectrum from the man on the street to the highest-level interviews I could get. I get a lot of perspectives from talking to whomever I can,” he said.

Norris’s work was funded through The Citadel Foundation. In 2018-2019, The Citadel Foundation provided the college with a $2.6 million grant from the academic endowment to sponsor academic-related requests, including scholarships, student learning, faculty and student research, and academic enrichment.
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Interim Provost and Dean of the College
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Senior Vice President for Operations and Administration
Captain Eugene F. Palumbo, USN (Ret.), ’89
Commandant of Cadets
Colonel Charles L. Cansler III
Vice President for Finance and Business
Mike Capaccio
Director of Intercollegiate Athletics
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Major General R. Van McCarty, ’82
Ex Officio Member, Adjutant General of South Carolina
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Associate Provost for Academic Operations
Colonel Tara G. Horner, Ph.D.
Associate Provost for Planning, Assessment and Evaluation
Dean of Enrollment Management

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Dean of the School of Humanities and Social Sciences
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Dean of the Swain Family School of Science and Mathematics